## THE CITY OF LONG BEACH OFFICE OF THE CITY AUDITOR

### **QUARTERLY AUDIT OF CASH AND INVESTMENTS**

December 31, 2017



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#### EXECUTIVE SUMMARY

We have conducted a performance audit of the cash and investment balances of the City of Long Beach (the City) as of December 31, 2017. The City of Long Beach's management is responsible for the cash and investments balances. As of December 31, 2017, the City's cash and investments portfolio totaled approximately \$1.9 billion.

We conducted this performance audit in accordance with Generally Accepted Government Auditing Standards. Those standards require that we plan and perform the audit to obtain sufficient and appropriate evidence to provide a reasonable basis for our findings and conclusions based on our audit objectives. We believe that the evidence obtained provides a reasonable basis for our findings and conclusions based on our audit objectives.

#### BACKGROUND

#### City Charter Mandate

Pursuant to Section 803 of the Charter of the City of Long Beach, California, the Office of the City Auditor is charged with verifying cash and investment balances in the City Treasury on a quarterly basis and providing a written report to the City Council. The Office of the City Auditor has contracted Windes, Inc. to perform the December 31, 2017 audit.

The audit of cash and investment balances of the City of Long Beach includes verifying cash and investments with outside depositories, and evaluating the City Treasurer's compliance with the relevant provisions of the California Government Code and the City's Investment Policy, which is adopted annually by the City Council.

#### **Pooled Cash and Investments**

The City's pooled cash is a grouping of the City's available cash for investments. The larger amount of money involved in a pool allows the City to earn a higher rate of return than each fund could receive by itself. Pooled funds that are not needed for operations are invested by the Treasury Bureau. The interest income earned in pooled cash and investments is apportioned to funds based on the ratio of daily cash balances to the total of pooled cash and investments.

#### **BACKGROUND (CONTINUED)**

#### Non-pooled Cash and Investments

Generally, non-pooled cash and investments are used for specific project operations or pledged for reserves or interest payments of outstanding debt.

#### Chandler Asset Management

The City has an agreement with Chandler Asset Management ("Chandler") to provide investment advisory and management services related to the City's pooled investment portfolio. The term of the agreement began January 1, 2015 and, on September 8, 2017, was extended through December 31, 2018. Chandler manages the City's pooled investment portfolio on a non-discretionary basis and provides ongoing oversight of investment activity, including "best practice" recommendations, updates on both financial and regulatory developments, investment strategy review, and performance and credit analysis related to investments in the City's investment pool.

#### AUDIT OBJECTIVES, SCOPE, AND METHODOLOGY

The objectives of our performance audit were to reconcile cash and investments as to the amount and description recorded on the City's books with outside depositories and to evaluate the City's compliance with the relevant provisions of the California Government Code Section 53601 and the City's Investment Policy.

The scope of this audit was limited to the quarter ended December 31, 2017.

#### We performed the following procedures:

- Obtained an understanding of the internal controls surrounding the City's cash and investment process.
- Obtained confirmations of cash held by banks and investments held by the City Treasurer's safekeeping agent and other custodians as of December 31, 2017 and reconciled them to the City's general ledger.
- Reconciled the balance of total investments on the City Treasurer's Investment Activity Portfolio Statistics Report (Sympro) at December 31, 2017 to the City's general ledger.
- Obtained bank and investment reconciliations at December 31, 2017 and traced balances to the City's general ledger. This also included testing, on a sample basis, the adjustments made on the reconciliation to ensure they are valid adjustments.

#### AUDIT OBJECTIVES, SCOPE, AND METHODOLOGY (CONTINUED)

- Compared investments listed on the City Treasurer's Investment Activity Portfolio Statistics Report (Sympro) at December 31, 2017 to the types of investments authorized for the City in accordance with the City's Investment Policy and the relevant provisions of the California Government Code.
- Compared the portfolio mix of investment types listed in the City Treasurer's Investment Activity Portfolio Statistics Report (Sympro) at December 31, 2017 to the portfolio mix limitations imposed by the City's Investment Policy and the relevant provisions of the California Government Code.
- Reviewed supporting documentation on a sample basis, the purchase, sale and maturity
  of individual investments to determine compliance with the following provisions of the
  California Government Code and the City's Investment Policy:
  - o Purchases of investments meet minimum rating requirements and maximum allowable maturity periods.
  - o All sections of the investment transaction record are properly completed and authorized by the City Treasurer.
  - Transactions are supported by documentation from third-party sources (individual broker confirmations, safekeeping statements, custodian statements, etc.)

The City finalizes its calculations of accrued interest at the end of the fiscal year; thus, testing of accrued interest is conducted as part of the fiscal year-end cash and investment audit. As such, we did not test accrued interest, which is excluded from the balance of Total Cash and Investments at December 31, 2017, listed below and in Attachments I and II. In addition, the allocation of pooled cash and investments between funds was outside the scope of this audit. As such, the Schedule of Pooled and Non-Pooled Cash and Investment Balances by Fund is attached for informational purposes only.

#### RESULTS AND CONCLUSIONS

#### Balance adjustments

During our audit, we noted the following reconciling items were not booked in FAMIS to properly reflect the cash and investment balances at December 31, 2017. The following summarizes our findings:

- \$1,781,737 Cash funds received in the Harbor sweep account in December were not recoded in FAMIS until January 2018 due to a delay in processing. This lead to an understatement of cash of the Harbor Debt Service Fund (Fund 432) in the pooled cash account.
- (\$3,263,170) Disbursements made from the Airport Fund during December 2017 were posted in FAMIS as of January 2018. This lead to an overstatement of cash with fiscal agent account reported in the Airport Fund (Fund 320). Cash with fiscal agent is considered part of non-pooled cash and investments.
- (\$7,063,028) Disbursements made from the Successor Agency Fund during December 2017 were posted in FAMIS as of January 2018. This lead to an overstatement in the FAMIS cash with fiscal agent account reported in the Successor Agency Fund (Fund 277). Cash with fiscal agent is considered part of non-pooled cash and investments.

#### Compliance

During our audit, we noted the City was not in compliance with the requirement to maintain the 105% market value of collateralized securities in excess of guaranteed investment contract held. The purpose of the collateralization is to ensure payment on the guaranteed investment contract to the City when it is eventually redeemed. As of December 31, 2017, the market value of the collateralized securities was approximately 56%. The City rectified the shortfall on January 3, 2018 with additional securities to reach a total market value of approximately 106%.

The City's cash and investment balances as of December 31, 2017, after the adjustments noted above, are summarized as follows:

| Pooled Cash and Investments     | \$ 1,582,800,674 |
|---------------------------------|------------------|
| Non-Pooled Cash and Investments | 276,301,535      |
| Total Cash and Investments      | \$ 1.859.102.209 |

#### RESULTS AND CONCLUSIONS (CONTINUED)

Based on the results of audit procedures performed and adjustments made, cash and investment balances as recorded on the City's books at December 31, 2017, materially agree as to the amount and description with outside depositories. Also, other than the finding noted above, we found the City to be in compliance with all other relevant provisions of the California Government Code and the City's Investment Policy.

#### MANAGEMENT COMMENTS

Management thanks the City Auditor for the review.

Management concurs that the investment activity for the subject period was in full compliance with the applicable sections of the California Government Code and City's Investment Policy.

#### For the (\$1,781,737):

The ACH and wire receipts were received in the last days of December. Harbor's prior practice has been to track last minute ACH and wire receipts as reconciling items in its bank reconciliation process. Harbor has effected an improved process to ensure that ACH and wire transfer transactions received in its cash sweep account during the last days of the month are booked in FAMIS in the same month those transactions occurred.

#### For the (\$3,263,170):

The JVs recorded in January were booked timely in December, errors were identified during the review process which was corrected and posted in January. The Airport Department will work to improve the timeliness for recording the disbursements.

#### For the (\$7,063,028):

The Department of Financial Management is developing and implementing new procedures that will improve the timeliness for recording the disbursements.

#### **Compliance**

Management acknowledges the under-collateralization of the Guaranteed Investment Contract (GIC) as of December 31, 2017. When the City was notified by the custodian bank of the under-collateralization, the City notified AIG of the under-collateralization and the requirement to fully collateralize at the required collateral level. On January 3, 2018, the collateral requirement was met.

Long Beach, California

Windes, Inc.

May 7, 2018

#### ATTACHMENT I

#### POOLED AND NON-POOLED CASH AND INVESTMENT BALANCES BY FUND AT DECEMBER 31, 2017 WITH COMPARATIVE TOTALS FOR DECEMBER 31, 2016

| Fund<br>Number | Name of Fund                            | Pooled December 31, 2017 |             | Non-Pooled<br>December 31,<br>2017 |            | Total at December 31, 2017 |             | Total at December 31, 2016 |             |
|----------------|---|--------------------------|-------------|------------------------------------|------------|----------------------------|-------------|----------------------------|-------------|
| 100            | General Fund, General                   | \$                       | 36,661,968  | \$                                 | 6,096,372  | \$                         | 42,758,340  | \$                         | 58,504,458  |
| 103            | General Fund, Library                   |                          | 114,558     |                                    | 3,245      |                            | 117,803     |                            | 141,060     |
| 105            | General Fund, Parks and Recreation      |                          | 3,332,774   |                                    | 5,369      |                            | 3,338,143   |                            | 3,852,640   |
| 110            | Budget Stabilization                    |                          | 9,000,000   |                                    |            |                            | 9,000,000   |                            | 9,000,000   |
| 120            | Special Revenue, General Grants         |                          | (1,831,763) |                                    |            |                            | (1,831,763) |                            | 6,488,115   |
| 121            | Special Revenue, Police & Fire          |                          | 1,305,484   |                                    |            |                            | 1,305,484   |                            | 2,010,458   |
| 130            | Special Revenue, Health                 |                          | 5,497,729   |                                    | 800        |                            | 5,498,529   |                            | 5,932,519   |
| 131            | Special Revenue, CUPA                   |                          | 2,749,760   |                                    |            |                            | 2,749,760   |                            | 2,572,342   |
| 132            | Special Revenue, Parking & Business     |                          | 2,085,374   |                                    |            |                            | 2,085,374   |                            | 1,147,745   |
| 133            | Special Advertising & Promotion         |                          | 11,898,477  |                                    |            |                            | 11,898,477  |                            | 10,531,541  |
| 134            | Special Revenue, Upland Oil             |                          | 11,439,874  |                                    |            |                            | 11,439,874  |                            | 11,752,143  |
| 135            | Housing Development                     |                          | 28,100,620  |                                    | 21,608     |                            | 28,122,228  |                            | 41,105,783  |
| 136            | Belmont Shore Parking Meters            |                          | 390,044     |                                    |            |                            | 390,044     |                            | 1,025,908   |
| 149            | Special Revenue, Business Assistance    |                          | 1,115,176   |                                    | 1          |                            | 1,115,176   |                            | 1,153,539   |
| 150            | Community Development Grants            |                          | (422,036)   |                                    | 11,912     |                            | (410, 124)  |                            | (3,116,735) |
| 151            | Housing Authority                       |                          | 8,877,829   |                                    | 2,089,347  |                            | 10,967,176  |                            | 16,803,884  |
| 181            | Gas Tax Street Improvement              |                          | 12,777,855  |                                    |            |                            | 12,777,855  |                            | 12,749,718  |
| 182            | Special Revenue, Transportation         |                          | 39,907,902  |                                    |            |                            | 39,907,902  |                            | 34,072,789  |
| 201            | Capital Projects                        |                          | 27,012,817  |                                    | 676,505    |                            | 27,689,322  |                            | 29,928,549  |
| 202            | Assessment District - Capital Projects  |                          | 1,529,176   |                                    | 689,184    |                            | 2,218,360   |                            | 2,442,847   |
| 209            | Capital Projects - Legislative SA-RD    |                          | 6,109,659   |                                    |            |                            | 6,109,659   |                            | 7,061,336   |
| 270            | Obligation Retirement FD Operation      |                          |             |                                    |            |                            |             |                            |             |
|                | Retirement FD Operations                |                          | 17,739,354  |                                    | 135,951    |                            | 17,875,305  |                            | 9,398,982   |
| 277            | SA-RD Obligation Retirement FD Debt SVC |                          | (4,404)     |                                    | 13,826,025 |                            | 13,821,621  |                            | 13,681,631  |
| 301            | Gas Revenue                             |                          | 40,179,752  |                                    | 750        |                            | 40,180,502  |                            | 28,088,477  |
| 303            | Gas Prepaid                             |                          | 99,392      |                                    | 6,330,577  |                            | 6,429,969   |                            | 6,294,570   |
| 310            | Water                                   |                          | 32,732,710  |                                    | 2,714,822  |                            | 35,447,532  |                            | 32,770,551  |
| 311            | Sewer                                   |                          | 11,875,425  |                                    |            |                            | 11,875,425  |                            | 10,670,380  |
| 320            | Airport                                 |                          | 76,775,573  |                                    | 13,688,422 |                            | 90,463,995  |                            | 80,815,901  |
| 330            | Refuse/Recycling                        |                          | 14,621,487  |                                    | 3,000      |                            | 14,624,487  | Ċ.                         | 15,196,009  |
| 331            | SERRF                                   |                          | 17,817,641  |                                    |            |                            | 17,817,641  |                            | 18,347,432  |
| 337            | Development Services                    |                          | 36,157,912  |                                    |            |                            | 36,157,912  |                            | 28,432,882  |
| 339            | SERRF JPA                               |                          | 847         |                                    | 11,876,121 |                            | 11,876,968  |                            | 11,862,526  |
| 340            | Towing Operations                       |                          | 853,158     |                                    | 1,700      |                            | 854,858     |                            | 1,255,321   |
| 380            | Civic Center                            |                          | 3,949,188   |                                    | *          |                            | 3,949,188   |                            | 4,933,308   |

#### ATTACHMENT I

# POOLED AND NON-POOLED CASH AND INVESTMENT BALANCES BY FUND AT DECEMBER 31, 2017 WITH COMPARATIVE TOTALS FOR DECEMBER 31, 2016 (Continued)

| Fund<br>Number | Name of Fund                                   | Pooled December 31, 2017 | Non-Pooled<br>December 31,<br>2017 | Total at December 31, 2017 | Total at December 31, 2016 |
|----------------|--|--------------------------|------------------------------------|----------------------------|----------------------------|
| 385            | General Services                               | 36,998,000               | 68,363                             | 37,066,363                 | 39,949,838                 |
| 386            | Fleet Services Fund                            | 38,082,725               | •                                  | 38,082,725                 | 45,016,252                 |
| 390            | Insurance                                      | 53,224,925               | -                                  | 53,224,925                 | 52,733,600                 |
| 391            | Employee Benefits                              | 90,047,548               | -                                  | 90,047,548                 | 113,836,485                |
| 401            | Tidelands Operations                           | 123,394,047              | 26,569,054                         | 149,963,101                | 152,468,368                |
| 403            | Tidelands - Marina                             | 18,459,255               | 23,947,294                         | 42,406,549                 | 51,052,942                 |
| 410            | Queen Mary                                     | 12,678,871               | 216,840                            | 12,895,711                 | 2,598,305                  |
| 411            | Tidelands Operating - Rainbow Harbor Area      | 7,009,875                | 19,898                             | 7,029,773                  | 6,271,947                  |
| 420            | Tidelands Oil Revenue                          | 37,300,430               | -                                  | 37,300,430                 | 33,549,933                 |
| 421            | Tidelands Reserve - Subsidence                 | 179,069,962              | -                                  | 179,069,962                | 176,984,275                |
| 430            | Harbor - Operations                            | 3,102,164,969            | 900                                | 3,102,165,869              | 2,837,606,704              |
| 431            | Harbor - Capital                               | (2,652,460,997)          | -                                  | (2,652,460,997)            | (2,487,304,144)            |
| 432            | Harbor Debt Service                            | 60,141,107               | 153,768,853                        | 213,909,960                | 133,369,151                |
| 440            | Expandable Trusts                              | 861,418                  | -                                  | 861,418                    | 859,119                    |
| 451            | ICTF JPA                                       | 10,582,449               | -                                  | 10,582,449                 | 10,199,350                 |
| 452            | Earthquake Assessment Agency Funds             | 779,683                  | -                                  | 779,683                    | 759,898                    |
| 453            | Other Special Assessment                       | 140,318                  |                                    | 140,318                    | 138,556                    |
| 455            | Other Agency                                   | 4,009,472                | 1,500                              | 4,010,972                  | 3,892,862                  |
| 460            | Los Cerritos Wetlands Authority Agency Special |                          |                                    |                            |                            |
|                | Assessment CFD #5 LB                           |                          | 177,906                            | 177,906                    | 243,632                    |
| 470            | Agency Special Assessment CFD #5 Long Beach    |                          |                                    |                            |                            |
|                | Towne Center                                   | 78,236                   | 1,041,871                          | 1,120,107                  | 1,108,740                  |
| 472            | Agency Special Assessment CFD#6 Pike Public    |                          |                                    |                            |                            |
|                | Improvements                                   | 150,999                  | 3,249,215                          | 3,400,214                  | 3,395,760                  |
| 473            | Agency Special Assessment - Douglas Park       | 1,207,052                | 1,100,962                          | 2,308,014                  | 2,159,128                  |
| 474            | CFD 2007 Belmont 2004 Spcl Tx Bd               | 48,039                   | 264,942                            | 312,981                    | 321,044                    |
| 475            | AD 2008 -1 Toledo Underground Utility 20B      | 54,652                   | 158,812                            | 213,464                    | 210,382                    |
| 476            | Douglas Park North                             | 231,502                  | -                                  | 231,502                    | 185,702                    |
| 600            | Debt Service                                   | 2,936,276                | 7,543,415                          | 10,479,691                 | 4,273,984                  |
| 999            | Accrued Interest Receivable                    | (4,841,451)              |                                    | (4,841,451)                | (3,279,380)                |
|                | TOTAL CASH AND INVESTMENTS                     | \$ 1,582,800,674         | \$ 276,301,535                     | \$ 1,859,102,209           | \$ 1,699,511,042           |

<sup>\*</sup> The City's pooled cash and investments was audited in aggregate and the allocation among funds was outside the scope of the performance audit. The allocation is presented for informational purposes only.

#### ATTACHMENT II

#### POOLED AND NON-POOLED CASH AND INVESTMENT BALANCES BY SECURITY TYPE AT DECEMBER 31, 2017 WITH COMPARATIVE TOTALS FOR DECEMBER 31, 2016

|  | Pooled December 31, 2017 |               | Non-Pooled<br>December 31,<br>2017 |             | Total at December 31, 2017 |               | _         | Total at December 31, 2016 |
|--|--------------------------|---------------|------------------------------------|-------------|----------------------------|---------------|-----------|----------------------------|
| CASH   |                          |               |                                    |             |                            |               |           |                            |
| Cash in Banks                                  | \$                       | 78,727,731    | \$                                 | 2,377,375   | \$                         | 81,105,106    | \$        | 153,130,375                |
| Cash with Fiscal Agents                        | _                        | -             | _                                  | 267,815,141 | _                          | 267,815,141   | _         | 184,508,311                |
| Total Cash                                     | \$                       | 78,727,731    | <u>\$</u>                          | 270,192,516 | \$                         | 348,920,247   | <u>\$</u> | 337,638,686                |
| INVESTMENTS                                    |                          |               |                                    |             |                            |               |           |                            |
| U.S. Treasury Notes                            | \$                       | 625,482,100   | \$                                 | -           | \$                         | 625,482,100   | \$        | 226,050,670                |
| Federal Farm Credit Bank                       |                          | 40,554,337    |                                    | -           |                            | 40,554,337    |           | 52,457,550                 |
| Federal Home Loan Bank                         |                          | 192,147,363   |                                    | •           |                            | 192,147,363   |           | 337,850,563                |
| Federal National Mortgage Association (FNMA)   |                          | 335,649,973   |                                    | -           |                            | 335,649,973   |           | 379,929,922                |
| Federal Home Loan Mortgage Corporation (FHLMC) |                          | 160,935,072   |                                    | -           |                            | 160,935,072   |           | 253,592,894                |
| Federal Home Loan Discount                     |                          |               |                                    | 150         |                            | -             |           | 3,243,589                  |
| Local Agency Investment Fund                   |                          | 149,043,911   |                                    |             |                            | 149,043,911   |           | 102,104,828                |
| Guaranteed Investment Contracts                |                          |               |                                    | 6,109,019   |                            | 6,109,019     |           | 5,994,251                  |
| Money Market                                   | _                        | 260,187       |                                    | 12          | _                          | 260,187       | _         | 648,089                    |
| Total Investments                              | <u>\$</u>                | 1,504,072,943 | \$                                 | 6,109,019   | \$                         | 1,510,181,962 | \$        | 1,361,872,356              |
| TOTAL CASH AND INVESTMENTS                     | \$                       | 1,582,800,674 | \$                                 | 276,301,535 | \$                         | 1,859,102,209 | 5         | 1,699,511,042              |